

**Support Documentation about the Consolidated Financial Results
 for the Fiscal Year Ended February 28, 2026 (FY2025)**

1. Summary of Financial Results

1) Consolidated Financial Results *1

(Unit: millions of yen)

	FY2024	FY2025	FY2026
Operating revenue	524,142	569,312	587,100
(YoY)	111.2%	108.6%	103.1%
Operating profit	25,735	27,236	29,000
(YoY)	81.9%	105.8%	106.5%
Ordinary profit	26,009	27,361	28,400
(YoY)	80.5%	105.2%	103.8%
Profit attributable to owners of parent	12,304	16,834	17,400
(YoY)	60.1%	136.8%	103.4%
Earnings per share *2	¥57.33	¥79.40	¥82.82
Profit/equity	4.3%	5.8%	
Ordinary profit/total assets	4.9%	4.7%	
Operating profit/operating revenue	4.9%	4.8%	
Total assets	575,963	595,383	
Net assets	299,603	307,939	
Net assets per share *2	¥1,331.90	¥1,399.38	
Equity ratio	49.6%	49.4%	
Total number of shares at the end of period (excl. treasury shares) *2	214,662,105	210,098,340	
Average number of shares during the period (excl. treasury shares) *2	214,629,315	212,029,223	
Number of consolidated subsidiaries	16	17	
Number of equity-method affiliates	3	2	
(*3 Reference) Total operating revenue	795,503	847,950	
(YoY)	109.5%	106.6%	

2) Non-consolidated Financial Results

(Unit: millions of yen)

	FY2024	FY2025	FY2026
Operating revenue	372,839	381,215	392,800
(YoY)	100.0%	102.2%	103.0%
Operating profit	21,267	21,471	21,500
(YoY)	87.9%	101.0%	100.1%
Ordinary profit	21,420	21,330	21,000
(YoY)	86.0%	99.6%	98.5%
Profit	9,635	13,813	13,900
(YoY)	59.8%	143.4%	100.6%
Dividends per share *2	¥90.00	¥90.00	¥30.00
Total assets	500,687	520,694	
Net assets	228,189	231,924	
Equity ratio	45.6%	44.5%	
(*3 Reference) Total operating revenue	700,193	770,191	
(YoY)	102.9%	110.0%	

*1 In the first six months of the fiscal year ending February 28, 2026, the Company finalized the provisional accounting treatment for the business combination. The relevant for the fiscal year ended February 28, 2025 reflect the finalized accounting treatment for the business combination.

*2 The Company conducted a three-for-one split of its common shares on March 1, 2026. Earnings per share, net assets per share, the number of shares at the end of the period, and average number of shares outstanding during the period are calculated assuming the stock split was implemented at the beginning of FY2024. However, the dividends per share figures are for the dividend amount before the stock split.

*3 The Company has applied the "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29) and relevant ASBJ regulations from the beginning of FY2022. Operating revenue reclassified to the figures before applying the accounting standard and relevant ASBJ regulations is presented outside of the table as "Total operating revenue" for reference.

2. Consolidated Statements of Income *

(Unit: millions of yen)

	FY2024		FY2025		
	Amount	% of Revenue	Amount	% of Revenue	YoY
Operating revenue	524,142	100.0%	569,312	100.0%	108.6%
Net sales	467,345	89.2%	510,942	89.7%	109.3%
Gross profit	150,804	28.8%	164,039	28.8%	108.8%
Operating revenue	56,797	10.8%	58,369	10.3%	102.8%
Operating gross profit	207,602	39.6%	222,409	39.1%	107.1%
Selling, general and administrative expenses	181,866	34.7%	195,172	34.3%	107.3%
Personnel expenses	77,607	14.8%	82,933	14.6%	106.9%
Depreciation	17,628	3.4%	18,317	3.2%	103.9%
Amortization of goodwill	1,654	0.3%	2,212	0.4%	133.7%
Rental expenses	13,016	2.5%	14,256	2.5%	109.5%
Utilities expenses	16,542	3.2%	17,285	3.0%	104.5%
Advertising expenses	9,924	1.9%	10,969	1.9%	110.5%
Other	45,491	8.7%	49,198	8.6%	108.1%
Operating profit	25,735	4.9%	27,236	4.8%	105.8%
Non-operating income	1,272	0.2%	1,537	0.3%	120.8%
Interest and dividend income	174	0.0%	179	0.0%	102.6%
Non-operating expenses	998	0.2%	1,412	0.2%	141.4%
Interest expenses	627	0.1%	1,197	0.2%	190.9%
Ordinary profit	26,009	5.0%	27,361	4.8%	105.2%
Extraordinary income	3,028	0.6%	1,519	0.3%	50.2%
Extraordinary losses	8,238	1.6%	2,351	0.4%	28.5%
Profit before income taxes	20,800	4.0%	26,529	4.7%	127.5%
Total income taxes	7,662	1.5%	9,428	1.7%	123.0%
Profit attributable to non-controlling interests	834	0.2%	266	0.0%	31.9%
Profit attributable to owners of parent	12,304	2.3%	16,834	3.0%	136.8%

1) Segment Information *

	FY2024		FY2025		
	Amount	% of Total	Amount	% of Total	YoY
(Operating revenue)					
Retail operations	506,985	96.7%	551,029	96.8%	108.7%
Retail-peripheral operations	47,927	9.1%	53,922	9.5%	112.5%
Other	4,968	0.9%	4,951	0.9%	99.7%
Adjustment amount	-35,738	-6.8%	-40,591	-7.1%	-
Total	524,142	100.0%	569,312	100.0%	108.6%
(Operating profit)					
Retail operations	19,982	77.6%	20,782	76.3%	104.0%
Retail-peripheral operations	5,510	21.4%	5,997	22.0%	108.8%
Other	574	2.2%	703	2.6%	122.5%
Adjustment amount	-331	-1.3%	-246	-0.9%	-
Total	25,735	100.0%	27,236	100.0%	105.8%

2) Financial Results of Major Subsidiaries

Company	Business / Segment	Level of profit	FY2024	FY2025	
			Amount	Amount	YoY
Youme Card Co., Ltd.	Finance	Operating revenue	8,212	8,670	105.6%
	Retail-peripheral	Operating profit	1,415	1,400	98.9%
Izumi Techno Co., Ltd.	Store management	Operating revenue	19,942	22,029	110.5%
	Retail-peripheral	Operating profit	2,412	2,628	109.0%
Izumi Food Service Co., Ltd.	Food services	Operating revenue	7,705	8,095	105.1%
	Retail-peripheral	Operating profit	569	453	79.7%
Youme Mart Kumamoto Co., Ltd.	Retail	Operating revenue	76,369	108,709	142.3%
	Retail	Operating profit	96	165	172.0%
Youme Mart Kitakyushu Co., Ltd.	Retail	Operating revenue	24,535	25,391	103.5%
	Retail	Operating profit	163	237	145.0%
Yours Co., Ltd.	Retail	Operating revenue	22,373	24,027	107.4%
	Retail	Operating profit	59	63	105.3%

* In the first six months of the fiscal year ending February 28, 2026, the Company finalized the provisional accounting treatment for the business combination. The relevant for the fiscal year ended February 28, 2025 reflect the finalized accounting treatment for the business combination.

3. Consolidated Balance Sheets *1

(Unit: millions of yen)

	As of Feb. 28, 2025		As of Feb. 28, 2026		
	Amount	% of total	Amount	% of total	Change
Total assets	575,963	100.0%	595,383	100.0%	+ 19,420
Cash and deposits	15,717	2.7%	28,088	4.7%	+ 12,370
Notes and accounts receivable - trade, and contract assets	59,259	10.3%	61,794	10.4%	+ 2,534
Merchandise and finished goods	29,145	5.1%	30,242	5.1%	+ 1,096
Property, plant and equipment	352,478	61.2%	357,808	60.1%	+ 5,330
Goodwill *1	36,419	6.3%	34,207	5.7%	- 2,212
Investment securities	4,667	0.8%	6,073	1.0%	+ 1,405
Leasehold and guarantee deposits	16,782	2.9%	16,214	2.7%	- 568
Other	61,493	10.7%	60,955	10.2%	- 537
Liabilities	276,359	48.0%	287,444	48.3%	+ 11,084
Notes and accounts payable - trade	29,024	5.0%	57,289	9.6%	+ 28,265
Interest-bearing liabilities	140,410	24.4%	123,225	20.7%	- 17,184
Other	106,925	18.6%	106,928	18.0%	+ 3
Net assets	299,603	52.0%	307,939	51.7%	+ 8,335
Equity	285,907	49.6%	294,008	49.4%	+ 8,100
Non-controlling interests	13,696	2.4%	13,930	2.3%	+ 234

Change in the number of issued shares *2

	As of February 28, 2025	As of February 28, 2026
Total number of issued shares at the beginning of the period	214,995,600	214,995,600
at the end of the period (A)	214,995,600	214,995,600
Treasury shares, etc. at the beginning of the period	440,727	333,495
at the end of the period (B)	333,495	4,897,260
(Acquired during the period)	1,254	4,679,736
(Share-based remuneration)	108,486	115,971
(Cancelled during the period)	0	0
A - B	214,662,105	210,098,340
(Average during the period)	214,629,315	212,029,223

*2 The Company conducted a three-for-one split of its common shares, effective March 1, 2026. The number of issued shares is calculated assuming the stock split was implemented at the beginning of the fiscal year ended February 28, 2025.

4. Consolidated Statements of Cash Flows *1

(Unit: millions of yen)

	FY2024	FY2025
Cash flows from operating activities	+ 40,323	+ 64,515
Profit before income taxes	+ 20,800	+ 26,529
Non-cash loss/gain (depreciation, etc.)	+ 27,965	+ 23,660
Increase/decrease in claims and obligations related to operating activities	+ 4,332	+ 22,889
Income taxes and interest income	- 10,058	- 9,795
Other	- 2,715	+ 1,231
Cash flows from investing activities	- 91,636	- 19,613
Capital investment related	- 18,787	- 20,829
Other	- 72,849	+ 1,215
Cash flows from financing activities	+ 55,032	- 32,531
Interest-bearing liabilities related	+ 61,523	- 21,104
Other	- 6,491	- 11,427
Increase/decrease in cash and cash equivalents	+ 3,719	+ 12,370

*1 In the fiscal year ending February 28, 2026, the Company finalized the provisional accounting treatment for the business combination. The relevant the fiscal year ending February 28, 2025 reflect the finalized accounting treatment for the business combination.

5. IZUMI CO., LTD.: Income Statement and Other Financial Information

1) Statement of Income

(Unit: millions of yen)

	FY2024		FY2025		
	Amount	% of revenue	Amount	% of revenue	YoY
Operating revenue	372,839	100.0%	381,215	100.0%	102.2%
Net sales	317,534	85.2%	324,657	85.2%	102.2%
Gross profit	103,941	27.9%	105,777	27.7%	101.8%
Operating revenue	55,304	14.8%	56,558	14.8%	102.3%
Real estate lease revenue	29,193	7.8%	29,834	7.8%	102.2%
Store lease joint management expense revenue	7,950	2.1%	7,895	2.1%	99.3%
Other	18,159	4.9%	18,827	4.9%	103.7%
Operating gross profit	159,245	42.7%	162,335	42.6%	101.9%
Selling, general and administrative expenses	137,978	37.0%	140,864	37.0%	102.1%
Personnel expenses	50,671	13.6%	51,264	13.4%	101.2%
Depreciation	13,587	3.6%	13,243	3.5%	97.5%
Rental expenses	9,777	2.6%	9,633	2.5%	98.5%
Store management expenses	13,393	3.6%	14,689	3.9%	109.7%
Utilities expenses	13,431	3.6%	13,406	3.5%	99.8%
Advertising expenses	8,550	2.3%	9,179	2.4%	107.4%
Other	28,566	7.7%	29,447	7.7%	103.1%
Operating profit	21,267	5.7%	21,471	5.6%	101.0%
Non-operating income	1,137	0.3%	1,443	0.4%	126.9%
Interest and dividend income	342	0.1%	503	0.1%	147.0%
Non-operating expenses	984	0.3%	1,584	0.4%	160.9%
Interest expenses	756	0.2%	1,515	0.4%	200.5%
Ordinary profit	21,420	5.7%	21,330	5.6%	99.6%
Extraordinary income	444	0.1%	178	0.0%	40.2%
Extraordinary losses	7,656	2.1%	1,406	0.4%	18.4%
Profit before income taxes	14,207	3.8%	20,101	5.3%	141.5%
Profit	9,635	2.6%	13,813	3.6%	143.4%

2) Sales Information

(Unit: millions of yen)

	FY2024		FY2025		
	Amount	% of total	Amount	% of total	YoY
(By Product)					
Lifestyle	84,856	26.7%	83,534	25.7%	98.4%
Foods	232,677	73.3%	241,122	74.3%	103.6%
Total	317,534	100.0%	324,657	100.0%	102.2%
(By Region)					
Chugoku	165,528	52.1%	169,797	52.3%	102.6%
Kyushu	121,470	38.3%	124,149	38.2%	102.2%
Other	30,535	9.6%	30,710	9.5%	100.6%
Total	317,534	100.0%	324,657	100.0%	102.2%

3) YoY Sales at Existing Stores *1

	FY2024	FY2025
Lifestyle	97.4%	98.4%
Foods	100.0%	103.1%
Directly managed stores total	99.2%	101.7%
Tenants	102.7%	102.3%
Total	100.7%	102.0%
Chugoku	100.6%	101.9%
Kyushu	100.7%	101.8%
Number of customers	98.4%	100.1%
Average spent per customer	100.7%	101.7%
Average spent per item	101.6%	102.5%
Number of purchases	99.2%	99.3%

4) Gross Profit Ratio

	FY2024	FY2025
Lifestyle	35.3%	35.1%
Foods	31.8%	31.7%
Total	32.7%	32.6%

5) Loss Rate and Inventory Turnover in Days *1

	FY2024	FY2025
(Loss rate)		
Lifestyle	6.3%	6.5%
Foods	2.4%	2.2%
Directly managed stores total	3.5%	3.5%
(Inventory turnover in days)		
Lifestyle	70.9	75.5
Foods	9.7	10.0
Directly managed stores total	28.1	28.9

6) Average Number of Employees during the Period

	FY2024	FY2025
Full employees *2	2,987	2,991
Semi-full employees (8-hour equivalent)	6,145	6,149
Part-time employees (8-hour equivalent)	3,293	3,193
Total	12,425	12,333
(% of Total)		
Full employees	24.0%	24.2%
Semi-full employees (8-hour equivalent)	49.5%	49.9%
Part-time employees (8-hour equivalent)	26.5%	25.9%
Total	100.0%	100.0%
(Indicators: Directly managed stores)		
Net sales per employee	25,556 thousand yen	26,326 thousand yen
Gross profit per employee	8,365 thousand yen	8,577 thousand yen
Personnel expenses per employee	4,078 thousand yen	4,157 thousand yen
Personnel expenses/sales ratio	16.0%	15.8%
Personnel expenses/gross profit ratio	48.8%	48.5%

*1 The Company has applied the "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29) and relevant ASBJ regulations from the beginning of FY2022. However, the figures presented are those before applying the accounting standard and relevant ASBJ regulations.

*2 Number of full employees at the end of period: 2,895 in FY2025; 2,908 in FY2024 Full Term

7) Stores and Capital Investment

	As of Feb. 28, 2025	As of Feb. 28, 2026
New stores	3	3
(X-SELL stand-alone type stores)	0	0
Store closed	1	2
Number of stores at the end of the period	107	108
(X-SELL stand-alone type stores)	6	5
Sales floor area at the end of period *1	494,075m ²	494,665m ²
Capital investment (construction basis)	10,207 million yen	16,028 million yen
Capital investment (payment basis)	13,945 million yen	15,025 million yen
(Reference) Sales floor area at the end of period *2	1,139,232m ²	1,134,400m ²

8) Store Information as of February 28, 2026 *3
(Excluding X-SELL stand-alone type stores)

	Stores	Sales Share
(By Store Area)		
20,000 m ² or more	19	52.8%
Up to 20,000 m ²	24	26.8%
Up to 10,000 m ²	26	12.0%
Less than 3,000 m ²	34	8.5%
Total	103	100.0%
(By Store Age)		
10 years or less	24	18.1%
20 years or less	24	28.6%
30 years or less	30	41.3%
More than 30 years	25	12.1%
Total	103	100.0%

9) New Stores
(Opened during FY2025)

Opened	Store Name	Location	Total Area
Mar. 2025	En Fleur Petit Minamo Hiroshima	Minami-ku, Hiroshima City	Approx 110m ²
June 2025	Youme Mall Sanyo *4	Akaiwa City, Okayama Prefecture	Approx 9,200m ²
July 2025	RECRE *5	Kure City, Hiroshima Prefecture	Approx 10,000m ²

(Planned for during FY2026 onward)

Opened	Store Name	Location	Total Area
Mar. 2026	Youme Mall Nakagawa	Nakagawa City, Fukuoka Prefecture	Approx 11,000m ²

10) Shareholder Information
(Excluding shares less than one unit)

	As of Feb. 28, 2025	As of Feb. 28, 2026
(Number of shareholders)		
The government and local public entities	0	1
Financial instruments traders	25	26
Foreign investors	216	248
Financial institutions	31	24
Other domestic companies	308	316
Individuals, etc.	14,933	18,668
Total	15,513	19,283
(Percentage held)		
The government and local public entities	-	0.0%
Financial instruments traders	2.6%	1.7%
Foreign investors	12.3%	13.2%
Financial institutions	23.2%	20.6%
Other domestic companies	41.7%	41.0%
Individuals and treasury shares	20.1%	23.4%
Total	100.0%	100.0%

6. Consolidated Reference Information

	As of Feb. 28, 2025	As of Feb. 28, 2026
Number of stores *6		
New stores	4	5
Stores closed	2	4
Stores added through M&A *7	73	–
Number of stores at the end of the period *8	265	266
Number of employees *9		
Full employees	4,938	5,025
Semi-full employees (8-hour equivalent)	12,496	13,560
Capital investment (construction basis)	14,976 million yen	21,771 million yen
Capital investment (payment basis)	18,787 million yen	20,829 million yen

*1 The Company follows the Accounting Standard for Revenue Recognition (ASBJ Statement No. 29) and the related guidance from the beginning of FY2022. The sales floor space as of February 28, 2025, and February 28, 2026 does not include areas occupied by tenants who pay percentage rent or departments directly managed by the Company where merchandise purchases are recorded at the time of sale (shoka shiire). These areas were included prior to the application of the accounting standard.

*2 The sales floor area at the end of the period, which uses the former calculation method before applying the above-mentioned accounting standard and relevant ASBJ regulations, is presented outside of the table for reference.

*3 The sales floor area at the end of the period, which uses the former calculation method before applying the above-mentioned accounting standard and relevant ASBJ regulations, is presented outside of the table for reference.

*4 Youme Town Sanyo was rebuilt and opened on June 12th.

*5 We have inherited RECRE, which stands on city-owned land south of JR Kure Station.

*6 The number of stores is the sum of stores from IZUMI CO., LTD., Youme Mart Kumamoto Co., Ltd.,

*7 In addition to the four stores that were added due to making Sunlife Co., Ltd. A consolidated subsidiary, 69 stores were added as a result of acquiring the food supermarket operations that had been operated in the Kyushu region by Seiyu Co., Ltd.

*8 The number of stores at the end of the period includes stores opened in YOURS Co., Ltd.'s Youme Town Hatsukaichi.

*9 The number of full employees refers to the number of such employees at the end of the period. The number of semi-full employees represents an average number of employees during the period calculated using an eight-hour-day basis.